

Module Specification

Conservation Project Management

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Part 1: Information

Module title: Conservation Project Management

Module code: USSYHB-30-M

Level: Level 7

For implementation from: 2025-26

UWE credit rating: 30

ECTS credit rating: 15

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College: College of Health, Science & Society

School: CHSS School of Applied Sciences

Partner institutions: Bristol Zoo Gardens

Field: Applied Sciences

Module type: Module

Pre-requisites: None

Excluded combinations: None

Co-requisites: None

Continuing professional development: Yes

Professional, statutory or regulatory body requirements: None

Part 2: Description

Overview: This module will introduce students to the process of managing wildlife conservation projects effectively and reaching the project targets, so that they can achieve greater conservation impact. We will discuss different types of project management style, objective setting, timeline, management of the different phases (pre-project design, project implementation, project closure), monitor the delivery of reports and other deliverables, and management of staff in a transcultural environment.

Features: This module is available as CPD.

Educational aims: At the end of this module, students will be able to design, implement and monitor effectively the progress of their projects at a strategic level, adapt their projects to changing conditions, recruit, train and manage staff, improve and maintain effective communication, relationship and coordination between team members, partners and other stakeholders and share their achievements both internally and externally.

Outline syllabus: Indicative content of the module is as follows:

- Central tenets of project management that maintain high standards of effectiveness and ethics, as well as carry executive decisions.
- Introduction to objective setting, timeline and management of different project phases (pre-project design, project implementation, and project closure).
- Project management types and management flexibility
- Leadership styles and understanding own strength and weaknesses
- Assignment of roles within the project to ensure clear decision-making, efficient project control.
- Recruiting, training and managing staff; as well as establishing system of works to ensure staff engagement (regular meetings, appraisal and monthly work plan) and team cohesion in a transcultural environment (e.g. innovative ways to recruit staff, HR management and planning, handling difficult situations with discretion and conflict resolution).
- Managing partner, stakeholders and third parties: relationships, communication, conflict resolution, cultural differences, etc.
- The different sections of project management to ensure that conservation activities start with adequate documentation, funds and staff in place, and to ensure that there is a clear path for undertaking and completing the project once it has been initiated.
- The procedures required to ensure that the project remains on track to achieve the impact, within budget and on schedule, to manage risks and issues effectively, and to identify and adapt to lessons learned.
- Methods and processes to ensure effectiveness of communication and maximisation of quality of required documentation and deliverables.
- The creation and utility of standardised documentation and administrative

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processes required for successful planning, implementation, evaluation, and

reporting of a project.

- Implementing and monitoring safeguarding and whistleblowing processes as well

as Equality, Diversity and Inclusivity (EDI) training.

Part 3: Teaching and learning methods

Teaching and learning methods: This module will be delivered through a

combination of recorded lectures and asynchronous activities, including contributions

to forums, wikis and guided reading.

Students will also be offered live, interactive tutorial classes and facilitated group

work.

This module will make extensive use of Bristol Zoological Society and UWE's

expertise in project management of conservation programmes in the UK and around

the world, and will provide real-world case studies to support student learning.

Module Learning outcomes: On successful completion of this module students will

achieve the following learning outcomes.

MO1 Understand the project life cycle, and demonstrate critical awareness of

different project management frameworks to maximise conservation impact.

MO2 Create and implement a range of project management frameworks in order

to plan and deliver complex conservation projects.

MO3 Demonstrate how to interpret challenges and analyse scenarios in order to

react to identified risks and issues, and evaluate the project based on lessons

learned.

MO4 Critically assess the challenges involved in the management and training of

project staff in a transcultural environment and propose solutions to ensure

effective and timely completion of activities and production of deliverables.

Hours to be allocated: 300

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Contact hours:

Independent study/self-guided study = 228 hours

E-learning/online learning = 57 hours

Reading list: The reading list for this module can be accessed at readinglists.uwe.ac.uk via the following link https://uwe.rl.talis.com/modules/ussyhb-

<u>30-m.html</u>

Part 4: Assessment

Assessment strategy: Assessment: Presentation (20 minutes)

This assessment will explore the student's ability to apply the theoretical concepts learned during the course into an applied scenario. Each student will be assessed during a mock interview (duration = 20 minutes) by a panel of two academic staff for a hypothetical conservation project manager job role. Two weeks prior to the assessment (interview), students will be provided with the salient information about an imaginary existing conservation project, including the aims, objectives, budgets,

and personnel involved.

Each student should consider the information provided to them, and use their knowledge of project management to answer a series of interview-style and scenario-based questions about how they would manage the project, and what changes to current practice (as described in the documentation provided) they would make if they got the 'job', and how they would implement such changes. Students will also need to explain how they will effectively communicate with and train team members on the fundamentals of project management, to achieve sustainability by upskilling workstream members/leaders to become project managers.

Topics of interview questions could include, but are not limited to:

Conservation strategy

Roles

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Work plan

Actions and decisions

Risks and issues

Dependencies

Impact

Schedule

Assessment tasks:

Presentation (First Sit)

Description: Mock interview for a conservation manager job role (20 minutes)

Weighting: 100 %

Final assessment: Yes

Group work: No

Learning outcomes tested: MO1, MO2, MO3, MO4

Presentation (Resit)

Description: Mock interview for a conservation manager job role (20 minutes)

Weighting: 100 %

Final assessment: Yes

Group work: No

Learning outcomes tested: MO1, MO2, MO3, MO4

Part 5: Contributes towards

This module contributes towards the following programmes of study:

Conservation Leadership [Zoo] - WITHDRAWN MSc 2025-26

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Conservation Leadership [Distance Learning] MSc 2025-26

Conservation Leadership [Distance Learning] MSc 2025-26