



Module Specification

Project Management

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Part 1: Information

Module title: Project Management

Module code: UMMDUE-24-2

Level: Level 5

For implementation from: 2023-24

UWE credit rating: 24

ECTS credit rating: 12

Faculty: Faculty of Business & Law

Department: FBL Dept of Business & Management

Partner institutions: Deltar Telfort International Business Institute

Delivery locations: Not in use for Modules

Field:

Module type: Module

Pre-requisites: None

Excluded combinations: None

Co-requisites: None

Continuing professional development: No

Professional, statutory or regulatory body requirements: None

Part 2: Description

Overview: Not applicable

Features: Not applicable

Educational aims: See Learning Outcomes

Outline syllabus: TOPIC ONE Project Life Cycle and Other Key Concepts

When you complete this topic, you should be able to

- demonstrate your knowledge of the core concept and application of the project life cycle ;
- identify potential risks

Lesson Content and Outcomes

1.Lesson 1 Project Management Life Cycle Stages

Explain the sequential stages of the project management life cycle and the activities which are carried out at each stage

2.Lesson 2 Project Business Case

Explain the concept of a project business case based on a set of basic cost and revenue inputs, including the application of some simple metrics such as return on capital, payback and net present value

3.Lesson 3 Work Breakdown Structure

Discuss the concept of a work breakdown structure

4.Lesson 4 Risk Identification

Discuss the risks that may emerge on a major project

TOPIC TWO Creating the Project Plan

When you complete this topic, you should be able to demonstrate practical planning skills for a project

Lesson Content and Outcomes

1.Lesson 1 Network Diagrams

Construct a network diagram from a set of tasks

2.Lesson 2 Gantt Charts

Develop a simple Gantt chart from a set of tasks

3.Lesson 3 Critical Path Analysis

Apply critical path analysis to determine the planned duration of a project

4.Lesson 4 Project Scheduling

Calculate the start and finish dates of a project and its tasks

TOPIC THREE Resource Based Project Budgets

When you complete this topic, you should be able to calculate a resource-based budget for a project based on a set of inputs

Lesson Content and Outcomes

1.Lesson 1 Resources

Explain the variety of resources needed by a project

2.Lesson 2 Project Budgets

Explain what is meant by top-down and bottom-up project budgets

3.Lesson 3 Variable and Fixed Cost Resources

Calculate the cost of time-related and fixed-price resources

4.Lesson 4 Calculating a Project Budget

Calculate all resource costs to arrive at a bottom-up project budget

TOPIC FOUR Tracking and Controlling Projects

When you complete this topic, you should be able to discuss how a project could be monitored and controlled during the execution phase

Lesson Content and Outcomes

1.Lesson 1 Project Baseline and Budget Approval

Explain the concept of a baseline plan and an approved budget

2.Lesson 2 Planned versus Actual Progress

Calculate the difference between planned and actual progress

3.Lesson 3 Recovering Lost Time

Explain a range of tactics that could be used to recover lost time

4.Lesson 4 Project Management Software

Discuss how project management software can be used to plan and monitor a project

Part 3: Teaching and learning methods

Teaching and learning methods: The module will use a blend of learning and teaching methods such as lectures, tutoring, mentoring and self-study. There is a focus on flipped delivery supported by technology, where the delivery of core theoretical concepts moves from the classroom into the online space and face to face sessions and focus on collaborative learning, sense making and sharing of experiences.

Post session (face to face) online activities help the student to apply their learning to the context of their organisation and personal and professional development.

Module Completion Requirements

- Attend a minimum of 6 online lectures
- LMS interaction of a minimum of 10 hours
- Complete all written assignments, sit the final exam and obtain an average passing grade for the course based on assessed elements.
- Students who fail to meet these basic requirements will not be eligible to sit the final exam.

Module Learning outcomes: On successful completion of this module students will achieve the following learning outcomes.

MO1 Demonstrate your knowledge of the core concept and application of the project life cycle and identify potential risks

MO2 Develop practical planning skills for a project

MO3 Calculate a resource-based budget for a project based on a set of inputs

MO4 Discuss how a project could be monitored and controlled during the execution phase

MO5 Learn how to use PM software to plan and monitor projects

Hours to be allocated: 240

Contact hours:

Independent study/self-guided study = 182 hours

Face-to-face learning = 58 hours

Total = 240

Reading list: The reading list for this module can be accessed at [readinglists.uwe.ac.uk](https://rl.talis.com/3/uwe/lists/167AB16E-83C9-51D5-E783-7CF462D05263.html) via the following link <https://rl.talis.com/3/uwe/lists/167AB16E-83C9-51D5-E783-7CF462D05263.html>

Part 4: Assessment

Assessment strategy: WeekLecture and Self-Study Focus Assessment

OneLecture: Introduction; Topic 1-Lesson 1

TwoLecture: Topic 1-Lesson 2; Assignment Preparation; Assignment 1 Draft
Due

ThreeLecture: Topic 2-Lesson 1 and 2Assignment 1 Final Due

FourLecture: Topic 2-Lesson 2 and 3Assignment 2 Draft Due

FiveLecture: Topic 3-Lesson 1 and 2Assignment 2 Final Due

SixLecture: Topic 3-Lesson 2 and 3Assignment 3 Draft Due

SevenLecture: Topic 5-Lesson 1 and 2Assignment 3 Final Due

EightLecture: Topic 5- Lesson 3 and 4 Assignment 4 Draft Due

NineReview/Exam Preparation and Assessment Requirements CompletedExam
All Final Assignments Due

Assessment components:**Written Assignment (First Sit)**

Description: 3000 words course work

Weighting: 40 %

Final assessment: No

Group work: No

Learning outcomes tested:

Examination (First Sit)

Description: Two-hour exam

Weighting: 60 %

Final assessment: Yes

Group work: No

Learning outcomes tested:

Written Assignment (Resit)

Description: 3000 words course work

Weighting: 40 %

Final assessment: No

Group work: No

Learning outcomes tested:

Examination (Resit)

Description: Two-hour exam

Weighting: 60 %

Final assessment: Yes

Group work: No

Learning outcomes tested:

Part 5: Contributes towards

This module contributes towards the following programmes of study:

Business Management [DeITel] DipHE 2022-23