Module Specification

International Project Management

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Contents

Part 1: Information

Module title: International Project Management

Module code: UMMDPS-15-M

Level: Level 7

For implementation from: 2023-24

UWE credit rating: 15

ECTS credit rating: 7.5

Faculty: Faculty of Business & Law

Department: FBL Dept of Business & Management

Partner institutions: None

Field: Operations and Information Management

Module type: Module

Pre-requisites: None

Excluded combinations: None

Co-requisites: None

Continuing professional development: No

Professional, statutory or regulatory body requirements: None

Part 2: Description

Overview: Managing international projects presents unique challenges. The resources and skills for projects are increasingly organized globally although some techniques can be implemented across cultures.

The impact of international contexts on project management are analysed in order to meet global projects challenges through efficient use of practices and technology. Although the world is increasingly connected, the stakeholders behind the projects

have varied perceptions and expectations that impact all decisions and project management processes. Projects in an international environment must be managed and facilitated with effective communication approaches and project governance in order to engage with stakeholders collaboratively and deliver the project successfully.

Features: Not applicable

Educational aims: This module is designed to teach how to successfully deliver projects in an international environment, to address the knowledge, skills and competencies required to successfully manage projects that span organizations, national boundaries and cultural differences.

Outline syllabus: Topics likely to be covered are:

Understanding projects in an international context

Initiating a project in the international context

Managing multi-cultural stakeholders and the impacts to project scope

Managing uncertainty in international Projects

Scheduling and planning projects in international contexts

Managing resources in international projects

Estimates in international projects

Managing supply chains and procurements for international projects

Leading an international project

Project governance for a multi-cultural team

Monitoring project progress

Project termination

Part 3: Teaching and learning methods

Teaching and learning methods: See Assessment Strategy

Module Learning outcomes: On successful completion of this module students will achieve the following learning outcomes.

MO1 Demonstrate critical knowledge of implementing project management techniques in international contexts

MO2 Critically evaluate and analyse how linguistics, cultural, political, and economic distances from international management have impacts on stakeholders perspectives and expectations at project planning, execution and handover stages

MO3 Effectively design a project governance which takes into account the advantages of multi-cultural perspectives and the potential constraints at operational levels

MO4 Proactively anticipate value-related cultural factors that may affect the overall project management processes, such as uncertainty perception and uncertainty responses, power conflicts in variation management

Hours to be allocated: 150

Contact hours:

Independent study/self-guided study = 128 hours

Face-to-face learning = 22 hours

Total = 150

Reading list: The reading list for this module can be accessed at readinglists.uwe.ac.uk via the following link https://rl.talis.com/3/uwe/lists/1A13B790-E010-64C7-477B-0213C8364E25.html?lang=en

Part 4: Assessment

Assessment strategy: The Project Business Case (or Project Initiation Document) and the Project Plan are two important documents for all projects which require implementation of project management techniques.

A project business case is the initiation document for any project to justify the benefits of a proposed project and the individual report acts as a detailed plan for the proposed project in the group report. Both parts are important documents for any projects at different stages, and the business case (group report - task A) feeds into project plan (individual report - task B).

Task A is designed to assess students capabilities to develop a Project Business Case (800 words), which shall reflect their project management techniques for project initiation.

The students are grouped with different cultural backgrounds to work together on the project they propose. The members in the groups should agree the proposed project and all the members receive the same mark for the group report.

Task B (Individual final report - 2500 words) is designed to assess if the students are able to implement the project management techniques in developing a project plan.

Assessment tasks:

Written Assignment (First Sit)
Description: Group project business case (800 words)
Weighting: 25 %
Final assessment: No
Group work: Yes
Learning outcomes tested: MO1, MO2, MO3

Report (First Sit)
Description: Individual final report (2500 words)

Weighting: 75 %

Final assessment: Yes

Group work: No

Learning outcomes tested: MO1, MO3, MO4

Written Assignment (Resit)

Description: Individual project business case

Weighting: 25 %

Final assessment: No

Group work: No

Learning outcomes tested: MO1, MO2, MO3

Report (Resit)

Description: Individual final report (2500 words)

Weighting: 75 %

Final assessment: Yes

Group work: No

Learning outcomes tested: MO1, MO3, MO4

Part 5: Contributes towards

This module contributes towards the following programmes of study:

Business with Supply Chain Management [NEU] MSc 2023-24

Business with Digital Management [NEU] MSc 2023-24

International Management [Frenchay] MSc 2023-24

Business Management [NEU] MSc 2023-24

Events Management [Frenchay] MSc 2023-24

Business Management [Frenchay] MSc 2023-24

Business Management [Frenchay] MSc 2023-24

Business with Supply Chain Management [Frenchay] MSc 2023-24

Business with Digital Management [Frenchay] MSc 2023-24

Business Management [Sep][PT][Frenchay][3yrs] MSc 2022-23

Events Management [Sep][PT][Frenchay][3yrs] MSc 2022-23

Business Management [Frenchay] MSc 2022-23