



## MODULE SPECIFICATION

Part 1: Information			
Module Title	People and Financial Management		
Module Code	UBLMKT-15-3	Level	Level 6
For implementation from	2020-21		
UWE Credit Rating	15	ECTS Credit Rating	7.5
Faculty	Faculty of Environment & Technology	Field	Architecture and the Built Environment
Department	FET Dept of Architecture & Built Environ		
Module Type:	Standard		
Pre-requisites	None		
Excluded Combinations	None		
Co-requisites	None		
Module Entry Requirements	None		
PSRB Requirements	None		

Part 2: Description
<p><b>Overview:</b> First approved: 12/04/2013</p> <p><b>Educational Aims:</b> To provide an understanding of the financial planning, management and administration of construction projects and site operations and resource needs.</p> <p>To facilitate student recognition of financial and human resource factors and constraints and their evaluation in the decision making process.</p> <p>To build on studies of economics, finance and management completed in previous years and to integrate them into a study of the management of the construction enterprise at project and operations level.</p> <p>In addition to the learning outcomes, the educational experience may explore, develop, and practise but not formally discretely assess the following:</p> <p>Ethical considerations,</p> <p>Moral implications,</p>

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Personal development and integrity issues.

**Outline Syllabus:** The module examines and evaluates the concepts of financial management and resourcing of the company and construction activity within the overall constraints of the business activity. It involves:

Project evaluation, traditional business structures, cashflow appraisal, financial techniques and decision making under risk and uncertainty conditions.

Cost planning, forecasting, and controlling project costs.

Elements of management accounting, fixed and variable costing, calculation and management of overheads, budgeting and variance analysis and productivity management.

Determination and analysis of cost resources.

Capital, working capital management, contract funding, capital investment.

Human resource management theory.

Time planning and control systems.

Influence of management systems on organisation and human resources.

Environmental evaluation and resource allocation.

Health and safety implications and management.

Motivation, quality and performance, information and communication approaches to human resource management.

**Teaching and Learning Methods:** The course content implies a practical approach for students to develop an understanding and relevant skills competence in company finance and resourcing.

Learning approaches will comprise:

Lectures in all topic areas, supported occasionally by specialist speakers.

Workshops designed to encourage students to acquire capabilities in funding and investment appraisal, and in project and contract planning and evaluation techniques.

Formative work will be based around case study material which will include hypothetical appraisal or evaluation exercises to which students will be required to apply their developing abilities.

Materials will be available on Blackboard to support the module content with reference material, exercises and related commentaries and video clips.

Activity (hours):

Contact time 36

Assimilation and development of knowledge 74

Exam preparation 20

Coursework preparation 20

Total study time 150

### Part 3: Assessment

The students are presented with a realistic scenario and they are expected to write a report (approx. 2,500 words) which sets out their detailed recommendations for the scenario presented. This assessment will consolidate the learning from the module.

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Formative feedback will be given in class as students work on the scenario. Resit strategy. For the resit students are expected to undertake a report based on a different scenario.			
<b>First Sit Components</b>	<b>Final Assessment</b>	<b>Element weighting</b>	<b>Description</b>
Report - Component A		100 %	Report (2500 words)
<b>Resit Components</b>	<b>Final Assessment</b>	<b>Element weighting</b>	<b>Description</b>
Report - Component A	✓	100 %	A 2500 word report

### Part 4: Teaching and Learning Methods

<b>Learning Outcomes</b>	On successful completion of this module students will achieve the following learning outcomes:	
	<b>Module Learning Outcomes</b>	<b>Reference</b>
	Critically analyse the financial and accounting regulatory framework that relates to the construction sector.	MO1
	Evaluate the different Capital funding mechanisms commonly available for Investment in Construction .and the associated management reporting and legal obligations.	MO2
	Critically examine issues associated with human resources, including selection, motivation, leadership and personal development.	MO3
	Develop techniques for implementing progressive change in construction industry's culture, in areas such as Leadership, staff communication, recruitment, equality and diversity, business culture around health and safety, the environment and corporate responsibility.	MO4
<b>Contact Hours</b>	<b>Independent Study Hours:</b>	
	Independent study/self-guided study	114
	<b>Total Independent Study Hours:</b>	114
	<b>Scheduled Learning and Teaching Hours:</b>	
	Face-to-face learning	36
	<b>Total Scheduled Learning and Teaching Hours:</b>	36
	<b>Hours to be allocated</b>	150
	<b>Allocated Hours</b>	150

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Reading List	<p><i>The reading list for this module can be accessed via the following link:</i></p> <p><a href="https://uwe.rl.talis.com/index.html">https://uwe.rl.talis.com/index.html</a></p>
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### Part 5: Contributes Towards

This module contributes towards the following programmes of study:

Construction Project Management [May][FT][AustonSingapore][2yrs] BSc (Hons) 2019-20  
Construction Project Management [Feb][FT][AustonSingapore][2yrs] BSc (Hons) 2019-20  
Construction Project Management [Sep][FT][AustonSingapore][2yrs] BSc (Hons) 2019-20  
Construction Project Management [Sep][PT][AustonSingapore][3yrs] BSc (Hons) 2019-20  
Construction Project Management [Feb][PT][AustonSingapore][3yrs] BSc (Hons) 2019-20  
Construction Project Management [May][PT][AustonSingapore][3yrs] BSc (Hons) 2019-20  
Construction Project Management [Jun][FT][AustonSriLanka][2yrs] BSc (Hons) 2019-20  
Construction Project Management [Sep][FT][Frenchay][3yrs] BSc (Hons) 2018-19